

Enterprise

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Attention

Engagement ARTC By Email

14 June 2022

Our ref ARTC KPI Report 2020-21 FINAL.docx

Contact

,

Dear |

Report on the procedures performed over the Interstate Access Undertaking Performance Indicator Reports (the KPI reports) prepared by Management of Australian Rail Track Corporation (ARTC)

Australian Rail Track Corporation (ARTC) have agreed to a voluntary Interstate Access Undertaking dated 15 July 2008 (Access Undertaking) with the Australian Competition and Consumer Commission (ACCC) in relation to the provision of access to those parts of the Interstate Rail Network for which it is responsible. As part of that undertaking ARTC is required to publish various Performance Indicator Reports (Key Performance Indicator (KPI) Reports and Unit Cost Reports) and to have an independent practitioner undertake a review of the Performance Indicator Reports and present their findings on them in order to meet ARTC's reporting obligations under clause 8.2 of the Access Undertaking.

Summary

This report contains the following sections:

Summary

- 1 Introduction
- 2 Director's and Management's responsibilities
- 3 Our responsibilities
- 4 Procedures
- 5 Distribution and use of report

Appendix 1 - Factual Findings

Appendix 2 - KPI Reports

Appendix 3 – Unit Costs Reports



1 Introduction

The procedures we have conducted relate to the process through which ARTC calculates the KPIs and Unit Costs from data extracted from ARTC's core business systems. We have not performed any procedures in relation to the accuracy or completeness of any business systems nor of the data within them.

We have performed the procedures as detailed in our terms of engagement with ARTC dated 3 May 2022 and described in Appendix 1.

Our procedures are performed over:

- 1. The KPI Reports (refer Appendix 2) for the quarters ending:
 - September and December 2019
 - March, June, September and December 2020, and
 - March, June 2021.

Data prior to quarter ending September 2019 is out of scope.

- 2. The Unit Costs Reports (refer Appendix 3) for the years ended:
 - 30 June 2020 and 2021.

Data prior to the year ended 30 June 2020 is out of scope.

2 Director's and Management's responsibilities

The responsibility for determining the adequacy or otherwise of these procedures is that of the Directors and Management. This responsibility includes determining whether the findings provided by us, in combination with any other information obtained, provide a reasonable basis for any conclusions which they wish to draw on the subject matter.

Management are responsible for the preparation and fair presentation of the KPI Reports and Unit Costs Reports. They are also responsible for determining the Basis of Preparation, as presented in the KPI Reports and Unit Costs Reports, are appropriate to meet their requirements. Management's responsibility also includes such internal controls as they determine necessary to enable the preparation, fair presentation and publication of the KPI Reports and Unit Costs Reports that are free from material misstatement whether due to fraud or error.

3 Our responsibilities

Our responsibility is to report the findings obtained from conducting these procedures. We have only performed the procedures set out in Section 3 to this letter and no additional procedures have been performed. We have not assessed whether the metrics used to derive the KPIs are appropriate, sufficient or complete, nor have we evaluated the accuracy of ARTC's core business systems.



Had we performed additional procedures, or had we performed an audit or review in accordance with Auditing and Assurance Standards Board (AUASB) Standards, other matters might have come to our attention that would have been reported to ARTC.

4 Procedures

The procedures were performed solely to assist ARTC in meeting their reporting obligations under the Interstate Access Undertaking. The procedures performed are provided below and the factual findings are detailed in Appendix 1.

KPI Reports

All KPIs

1 Chart comparison

Obtain the latest Performance Indicator reports (the "KPI Reports") directly from the ARTC web site (http://www.artc.com.au/customers/access-interstate/performance-indicators/reporting/). Compare each chart on each pdf report to those in the latest "ACCC Report June_yyyy.xls" spreadsheet (referred to hereafter as "the ACCC Report Spreadsheet") and check that they are the same.

Note: The KPI reports consist of a total of 27 charts that illustrate the KPIs since inception of the undertaking in 2008. These procedures relate only to the KPIs for the in scope quarters noted above. All prior KPIs and data are expressly excluded from the scope of these procedures.

KPIs 1 - 15

2 Chart links traced

For the data series in each graph in the ACCC Report Spreadsheet trace the link to the source data contained in the "KPI Data Workbooks" and check that it aligns correctly with the periods in scope and that the data is labelled consistently with the chart.

3 Data subtotalling

For each data series used by the Charts in the ACCC Report Spreadsheet and referenced in Procedure. 2 above, check that the data is correctly subtotalled from the relevant "detailed" table in the ACCC Snapshot Database. Tables/Queries with relevant data are:

- KPI_DW_Data_Detailed
- KPI_DW_Delay_Data_Detailed
- TSR_Data via 1_TSR_Qry
- TQI_Data via 1_TQI_Qry
- Avail Mkt Data via 1 KPI Network AvailMkt Qry
- Dynamis data via 1 KPI Network Config Prac Qry

4 Data extract queries

Check that the queries used to populate each of the tables referenced in Procedure 3 above only limit the data extracted from the KPI Data Warehouse as documented by ARTC. Check that services data is only extracted for trains that are contained within the "Train Inclusions Table".



KPIs 8, 9 & 10 - Transit Time

5 Transit time

Check that the 'total minutes per hour of transit' is correctly calculated as the result of dividing the 'sum of minutes delay' by the 'total transit time' for each of the quarters in scope.

KPI 11 - Temporary Speed Restriction

6 Temporary speed restrictions

Check that the totals contained in the "TSR_Data" table in the ACCC Snapshot database agree to the KM restricted and the Percent restricted columns in the 'TSR-QTR_Data.xls' spreadsheet for the quarters in scope.

KPI 12 - Track Condition

7 Track condition

Check that the totals contained in the "TQI_Data" table in the ACCC Snapshot database agree to those in the "TQI_QTR_Data.xls" spreadsheet for the quarters in scope.

KPIs 13 - 14 - Network Availability

8 Network availability

Check that the totals contained in the "Dynamis_Data" table in the ACCC Snapshot database agree to the 'Summary' tab in the "Dynamis QTR Data.xls" for the quarters in scope.

IT Access Control Procedures

9 IT access controls

Check that access to make changes to the following database and spreadsheets for the quarters in scope is limited to staff responsible for producing the KPI reports as listed below:

- "ACCC Snapshot database"
- "ACCC Report [month] Quarter [year].xls"
- "TSR_ QTR_Data.xls"
- "TQI_QTR_Data.xls"
- "Dynamis_QTR_Data.xls"

Responsible ARTC Staff:

- Joni Kua
- Vince Tiong
- lan Fox

Confirmation of a KPI Policy

10 KPI Policy

Check that a policy or procedure for the process of reporting KPIs 1 to 15 has been developed by ARTC.



Unit Costs Report

The procedures noted below are to be applied to each of the periods in scope. The notation "20xx-yy" has been used to refer to either the 2019-2020 and 2020-2021 financial years as appropriate.

11 Workbook: 20xx-yy Line Segment GTK and TKM Specification.xlsx

- a) Observe the re-running of the IBS Financials Report "Dollars, GTK's and Train KMs (Commercial)" and compare the results to those in the Data sheet.
- b) Examine the script used to extract the information in the Data sheet for any unexpected exclusions.
- c) In the 'Segments' sheet, compare the mapping of each line segment to their respective undertaking and UC allocation, to that used in the prior year. Check any changes to the Network Assumptions sheet and confirm with ARTC the reason for the change.
- d) Check the GTK and TKM figures by Ex Segments in the 'To Overhead Allocation' sheet to those in the 'GTK & TKM' sheet in the *Unit Cost Calculation Summary Model*. Note and gain explanation for any differences.

12 Workbook: Unit Cost Calculation Summary Model 20xxyy

- a) Compare and reconcile the total KM length entered into the 'Unit Cost Summary' sheet from the ACCC TSR Report_Network Track Length 20xxyy.xls workbook, to that used in the Percentage Temporary Speed Restriction KPI calculation.
- b) Check that the job roles contained within each of the FTE figures used in the Operations Staff breakdown from the 'Operations FTE's as at June yyyy' (where yyyy is the relevant year) workbook (as entered in the Overhead Allocation sheet), accurately represent Network and non-Network control staff.
- c) In sheet 'Undertakings lookup', compare the mapping of segments to undertaking and UC allocation to those used in the prior year. Check any changes to the Network Assumptions sheet (in Workbook: 20xx-yy Line Segment GTK and TKM Specification.xlsx) and confirm with ARTC the reason for the change.
- d) Check that the individual UC calculations in the 'Unit Cost Summary' sheet reference the correct denominator and numerator.



13 Works Ledger inputs

- a) Observe the re-running of the Works Ledger report used to populate the 'Works Ledger' sheet and compare results to those in the model.
- b) Check the control totals provided in the Technology One screen shots in the model to those entered in the 'Charges per WK' column (column D) and gain explanation for any differences.
- c) Observe the re-running of the report to produce the "34 Train Control Communications" costs per the 'Operations Costs yyyy' (where yyyy is the relevant year) sheet and compare the results to those in the model and gain explanation for any differences.
- d) Observe the re-running of the report used to populate the Total Expenditure tables in the Overhead Allocation sheet and compare the results to those in the model and gain explanation for any differences.



5 Distribution and use of report

This report has been prepared as outlined with ARTC in the Scope Section of the contract 3 May 2022. The services provided in connection with this engagement comprise an advisory engagement, which is not subject to assurance or other standards issued by the Australian Auditing and Assurance Standards Board and, consequently no opinions or conclusions intended to convey assurance have been expressed.

No warranty of completeness, accuracy or reliability is given in relation to the statements and representations made by, and the information and documentation provided by, ARTC Management and personnel consulted as part of the process.

KPMG have indicated within this report the sources of the information provided. We have not sought to independently verify those sources unless otherwise noted within the report.

KPMG is under no obligation in any circumstance to update this report in either oral or written form, for events occurring after the report has been issued in final form.

This report is solely for the purpose set out in the Scope Section and for ARTC's information and is not to be used for any purpose not contemplated in the contract or to be distributed to any third party without KPMG's prior written consent. Our consent is provided for this report to be posted on the ARTC website together with the web versions of the KPI Reports and Unit Cost reports.

This report is not to be read without the attached KPI Reports and Unit Costs Reports in their entirety (Appendices 2 and 3). ARTC Directors and Management are responsible for the integrity of the ARTC website where our report is attached to the website version of the KPI Reports and Unit Cost reports. We have not been engaged to report on the integrity of the ARTC website.

This report has been prepared at the request of ARTC in accordance with the terms of KPMG's contract dated 3 May 2022. Other than our responsibility to ARTC, neither KPMG nor any member or employee of KPMG undertakes responsibility arising in any way from reliance placed by a third party on this report. Any reliance placed is that party's sole responsibility.

Yours sincerely

Partner



Appendix 1 – Factual Findings

Unless otherwise noted, each of the following procedures was applied to each of the quarters in scope as described above. Data prior to quarter ending September 2019 is out of scope.

KPI Reports

Deta	iled Procedure	Errors or exceptions identified	ARTC Management Comment
All K	(Pls		
1	Chart comparison	No exceptions noted.	None
	Obtain the latest Performance Indicator reports (the "KPI Reports") directly from the ARTC web site (http://www.artc.com.au/customers/access-interstate/performance-indicators/reporting/). Compare each chart on each pdf report to those in the latest "ACCC Report Jun 2021_v1.xlsm" spreadsheet (referred to hereafter as "the ACCC Report Spreadsheet") and check that they are the same.		
	Note: The KPI reports consist of a total of 27 charts that illustrate the KPIs since inception of the undertaking in 2008. These procedures relate only to the KPIs for the in-scope quarters noted above. All prior KPIs and data are expressly excluded from the scope of these procedures.		
KPIs	1 - 15		
2	Chart links traced	No exceptions noted.	None
	For the data series in each graph in the ACCC Report Spreadsheet trace the link to the source data contained in the "KPI Data Workbooks" and check that it aligns correctly with the periods in scope and that the data is labelled consistently with the chart.		



Deta	iled Procedure	Errors or exceptions identified	ARTC Management Comment
3	Data subtotaling	No exceptions noted.	None
	For each data series used by the Charts in the ACCC Report Spreadsheet and referenced in Procedure. 2 above, check that the data is correctly subtotaled from the relevant "detailed" table in the ACCC Snapshot Database. Tables/Queries with relevant data are:		
	KPI_DW_Data_Detailed		
	KPI_DW_Delay_Data_Detailed		
	TSR_Data – via 1_TSR_Qry		
	TQI_Data – via 1_TQI_Qry		
	 Avail_Mkt_Data – via 1_KPI_Network_AvailMkt_Qry 		
	Dynamis_data – via 1_KPI_Network_Config_Prac_Qry		



Deta	iled Procedure	Errors or exceptions identified	ARTC Management Comment
4	Data extract queries	No exceptions noted.	None
	Check that the queries used to populate each of the tables referenced in Procedure 3 above only limit the data extracted from the KPI Data Warehouse as documented by ARTC. Check that services data is only extracted for trains that are contained within the "Train Inclusions Table".		
KPIs	8, 9 & 10 – Transit Time		
5	Transit time Check that the 'total minutes per hour of transit' is correctly calculated as the result of dividing the 'sum of minutes delay' by the 'total transit time' for each of the quarters in scope.	No exceptions noted.	None
KPI 1	1 – Temporary Speed Restriction		
6	Temporary speed restrictions Check that the totals contained in the "TSR_Data" table in the ACCC Snapshot database agree to the KM restricted and the Percent restricted columns in the 'TSR-QTR_Data.xls' spreadsheet for the quarters in scope.	No exceptions noted.	None
KPI 1	2 – Track Condition		
7	Track condition Check that the totals contained in the "TQI_Data" table in the ACCC Snapshot database agree to those in the "TQI_QTR_Data.xls" spreadsheet for the quarters in scope.	No exceptions noted.	None
KPIs	13 – 14 – Network Availability		
8	Network availability Check that the totals contained in the "Dynamis_Data" table in the ACCC Snapshot database agree to the 'Summary' tab in the "Dynamis_QTR_Data.xls" for the quarters in scope.	No exceptions noted.	None



Deta	iled Procedure	Errors or exceptions identified	ARTC Management Comment
IT A	cess Control Procedures		
9	IT access controls	No exceptions noted.	None
	Check that access to make changes to the following database and spreadsheets for the quarters in scope is limited to staff responsible for producing the KPI reports as listed		
	below:		
	"ACCC Snapshot database"		
	"ACCC Report [month] Quarter [year].xls"		
	"TSR_ QTR_Data.xls"		
	"TQI_QTR_Data.xls"		
	"Dynamis_QTR_Data.xls"		
	Responsible ARTC Staff:		
	Joni Kua		
	Vince Tiong		
	lan Fox		
Confirmation of a KPI Policy			
10	KPI Policy	No exceptions noted.	None
	Check that a policy or procedure for the process of reporting KPIs 1 to 15 has been developed by ARTC.		



Unit costs

In scope are the following periods:

- Year ended 30 June 2020, and
- Year ended 30 June 2021.

Deta	iled Procedure	Errors or exceptions identified	ARTC Management Comment
11	Workbook: 20xx-yy Line Segment GTK and TKM Specification.xlsx	No exceptions noted.	None
	 a) Observe the re-running of the CI Financials Report "Dollars, GTK's and Train KMs (Commercial)" and compare the results to those in the Data sheet. 		
	b) Examine the script used to extract the information in the Data sheet for any unexpected exclusions.		
	c) In the 'Segments' sheet, compare the mapping of each line segment to their respective undertaking and UC allocation, to that used in the prior year. Check any changes to the Network Assumptions sheet and confirm with ARTC the reason for the change.		
	d) Check the GTK and TKM figures by Ex Segments in the 'To Overhead Allocation' sheet to those in the 'GTK & TKM' sheet in the <i>Unit Cost Calculation Summary Model</i> . Note and gain explanation for any differences.		



Deta	Detailed Procedure		Errors or exceptions identified	ARTC Management Comment
12	Wo	orkbook: Unit Cost Calculation Summary Model 20xxyy	No exceptions noted.	None
	a)	Compare and reconcile the total KM length entered into the 'Unit Cost Summary' sheet from the ACCC TSR Report_Network Track Length 20xxyy.xls workbook, to that used in the Percentage Temporary Speed Restriction KPI calculation.		
	b)	Check that the job roles contained within each of the FTE figures used in the Operations Staff breakdown from the 'Operations FTE's as at June yyyy' (where yyyy is the relevant year) workbook (as entered in the Overhead Allocation sheet), accurately represent Network and non-Network control staff.		
	c)	In sheet 'Undertakings lookup', compare the mapping of segments to undertaking and UC allocation to those used in the prior year. Check any changes to the Network Assumptions sheet (in Workbook: 20xx-yy Line Segment GTK and TKM Specification.xlsx) and confirm with ARTC the reason for the change.		
	d)	Check that the individual UC calculations in the 'Unit Cost Summary' sheet reference the correct denominator and numerator.		



Detailed Procedure		Procedure	Errors or exceptions identified	ARTC Management Comment
13	Works Ledger inputs		No exceptions noted.	None
	a)	Observe the re-running of the Works Ledger report used to populate the 'Works Ledger' sheet and compare results to those in the model.		
	b)	Check the control totals provided in the Technology One screen shots in the model to those entered in the 'Charges per WK' column (column D) and gain explanation for any differences.		
	c)	Observe the re-running of the report to produce the "34 - Train Control Communications" costs per the 'Operations Costs yyyy' (where yyyy is the relevant year) sheet and compare the results to those in the model and gain explanation for any differences.		
	d)	Observe the re-running of the report used to populate the Total Expenditure tables in the Overhead Allocation sheet and compare the results to those in the model and gain explanation for any differences.		



Appendix 2 - KPI Reports

The following performance indicator reports (collectively "the KPI Reports") were the subject of these procedures:

- Reliability
- Network Availability
- Transit Time
- Temporary Speed Restrictions
- · Track Condition, and
- Unit Costs.

See overleaf for the KPI reports that were the subject of our procedures.

ARTC

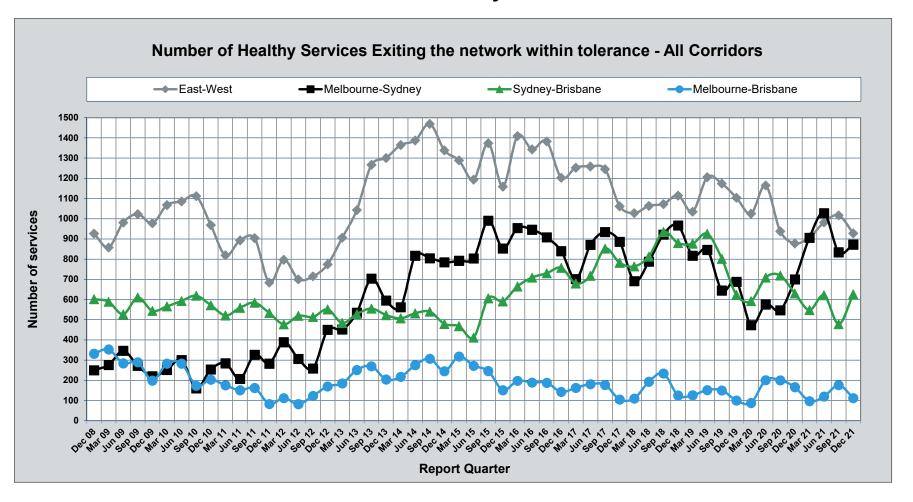
PERFORMANCE INDICATORS 'RELIABILITY'

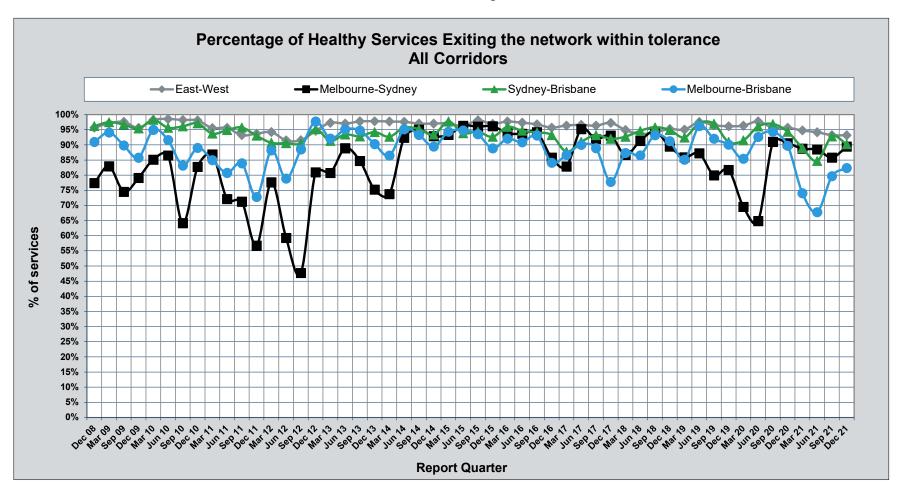
In accordance with ARTC's 2007 Interstate Access Undertaking, Performance Indicators relating to the following will be published.

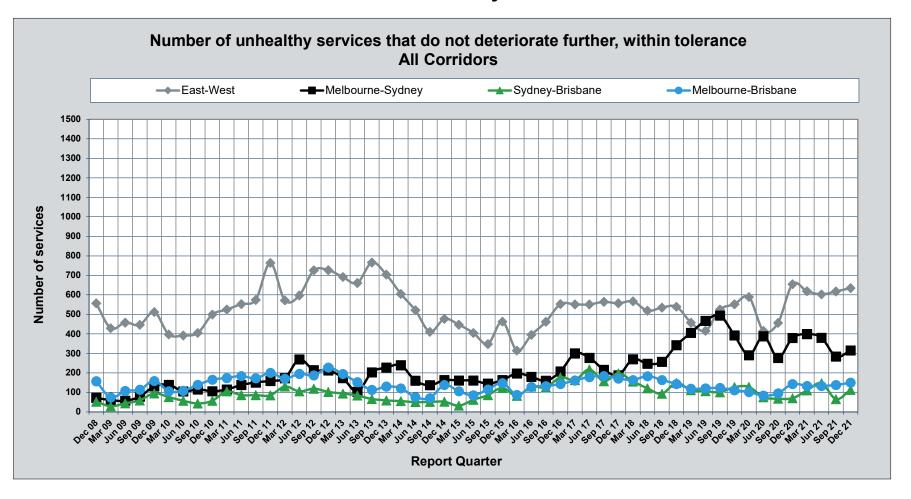
- Number and percentage of Services which enter the Network no later than schedule, within tolerance (6).
- Number and percentage of Services which are operated in a healthy manner (6).
- Number and percentage of unhealthy Services that do not deteriorate further, within tolerance (5).
- Number and percentages of healthy (1) Services (2) that exit the Network within tolerance (3) (5).
- Number and percentage of Services which exit the Network no later than schedule, within tolerance (7).
- Number and percentage of Services which exit the Network no later than one hour (4) after schedule (7).
- 1. For this purpose, a healthy Service is one which:
 - a. presents to the Network within tolerance, is configured to operate to its schedule and operates in a way that it remains able to maintain its schedule; or
 - b. is running late only due to causes within the Network, but only where the root cause is outside the rail operator's control; or
 - c. is running within tolerance, regardless of previous delays.
- 2. Services include all Committed and scheduled Capacity (excludes adhoc Services).
- 3. For this purpose tolerance is to be 15 minutes (unless otherwise agreed).
- 4. It may be appropriate to employ shorter or longer timeframes as appropriate depending on corridor transit times.
- 5. A measure of below rail activity.
- 6. A measure of above rail activity.
- 7. A measure of combined above and below activity.

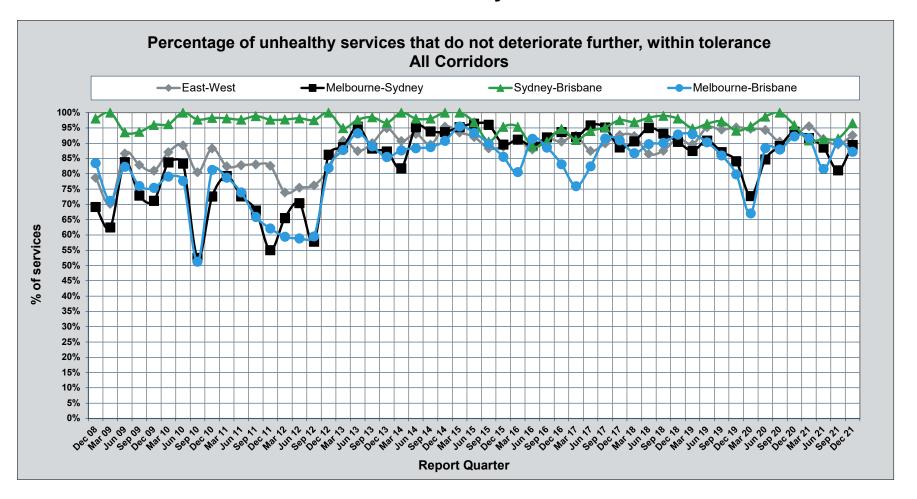
NOTE: Excludes urban and regional commuter services

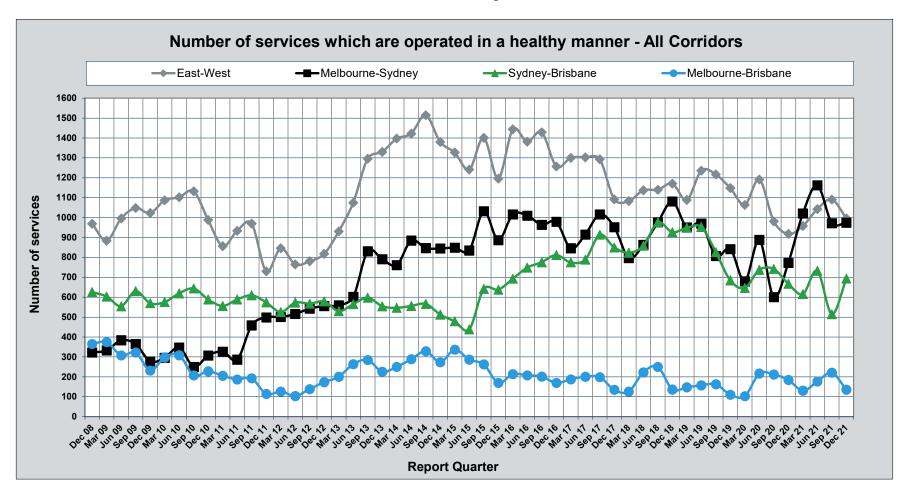
Australian Rail Track Corporation Page 1 of 1

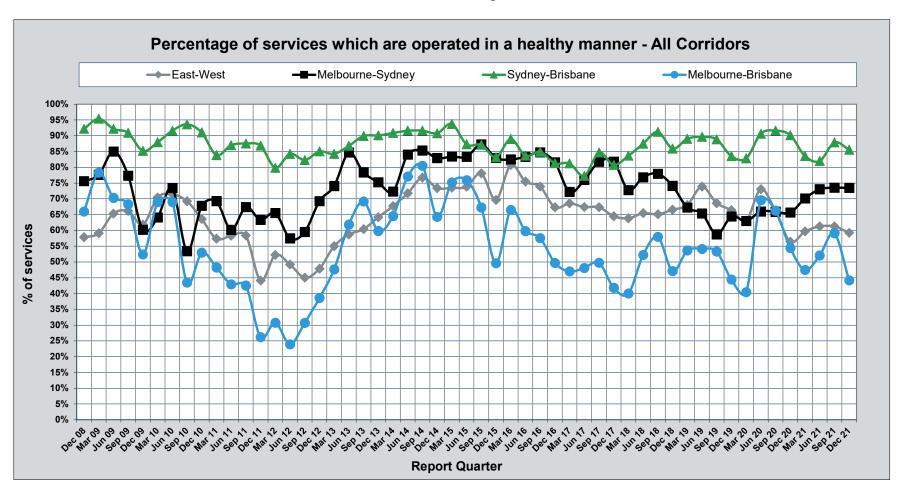


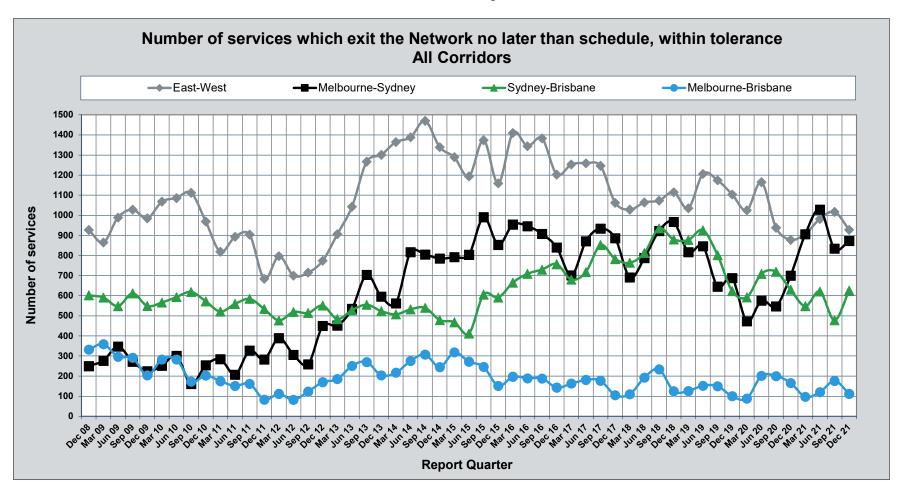


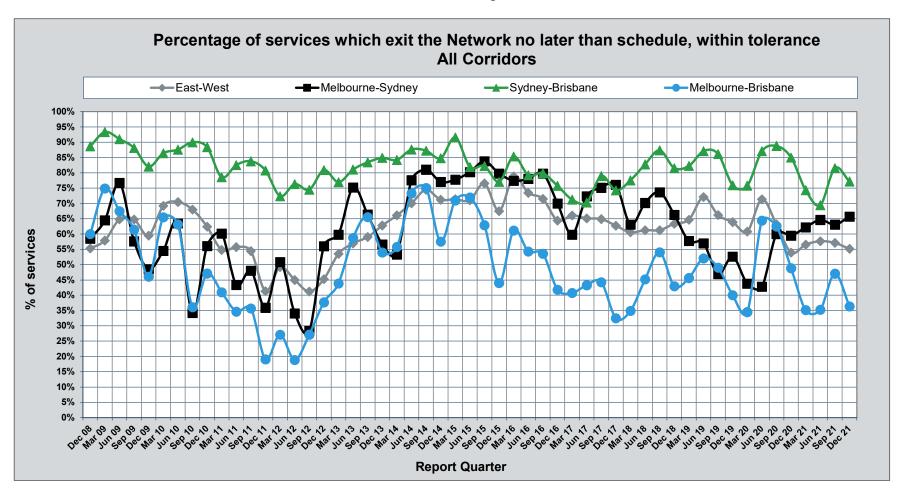


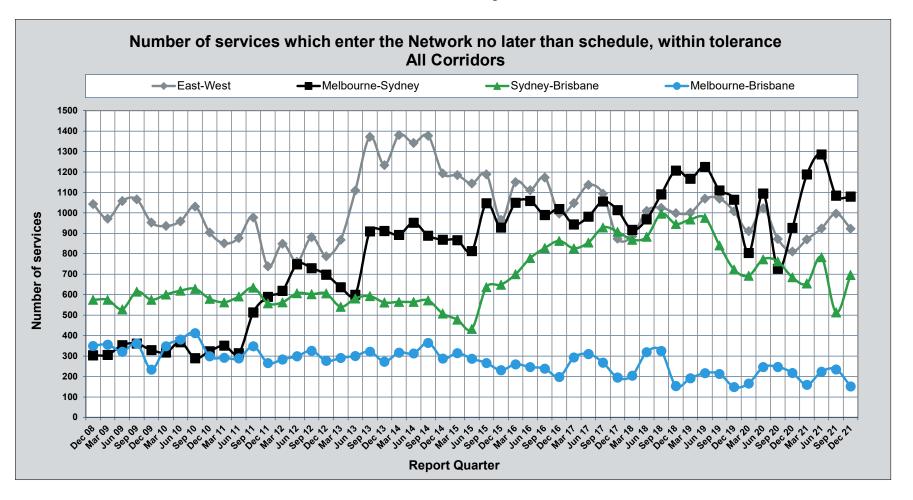


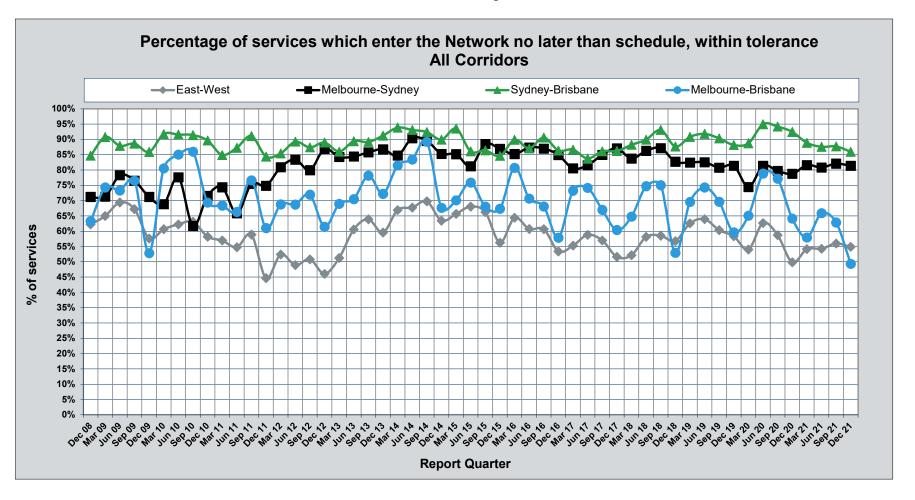


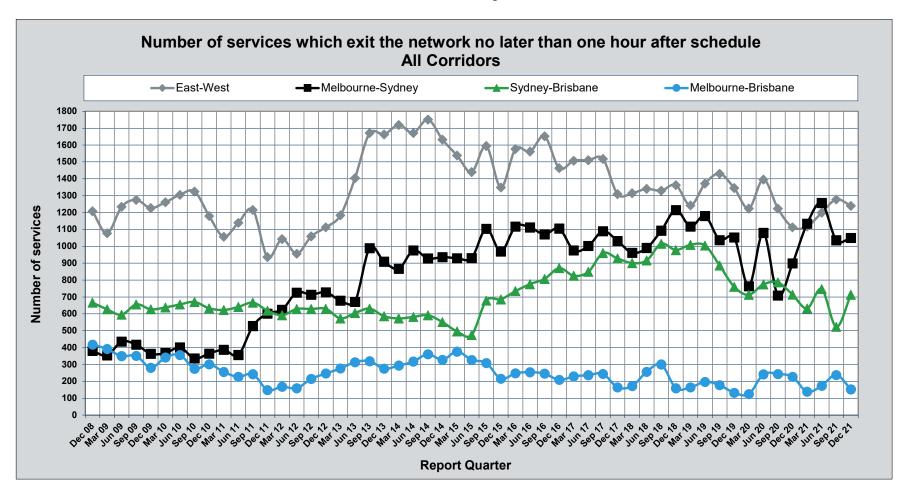


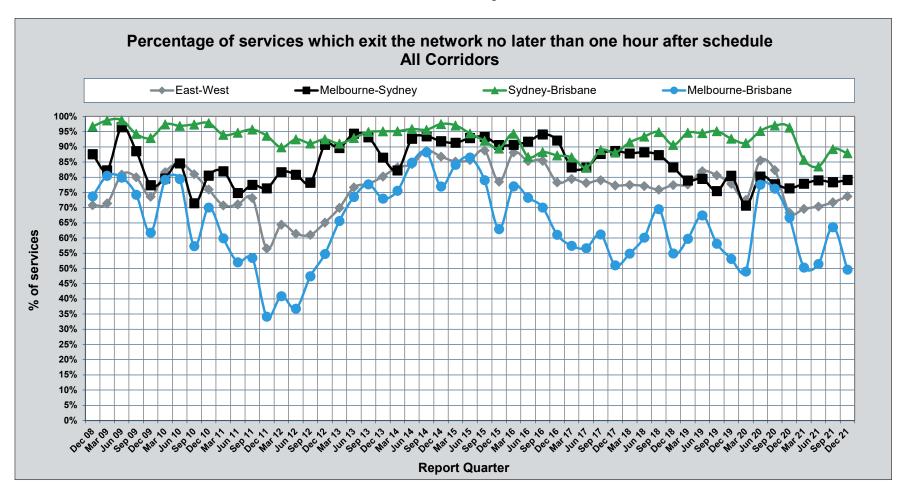














PERFORMANCE INDICATORS 'NETWORK AVAILABILITY'

In accordance with ARTC's 2007 Interstate Access Undertaking, the following Network Availability Performance Indicators are published:

Transit Time – Infrastructure Configuration Capability

A measure of transit time over the Network, delivered by the infrastructure given its configuration (alignment, grades, curves, and associated permanent speed restrictions). Measured by simulated operation of a reference Indicative Service over the Network (excluding prevailing temporary speed restrictions). Reported on the basis of average speed.

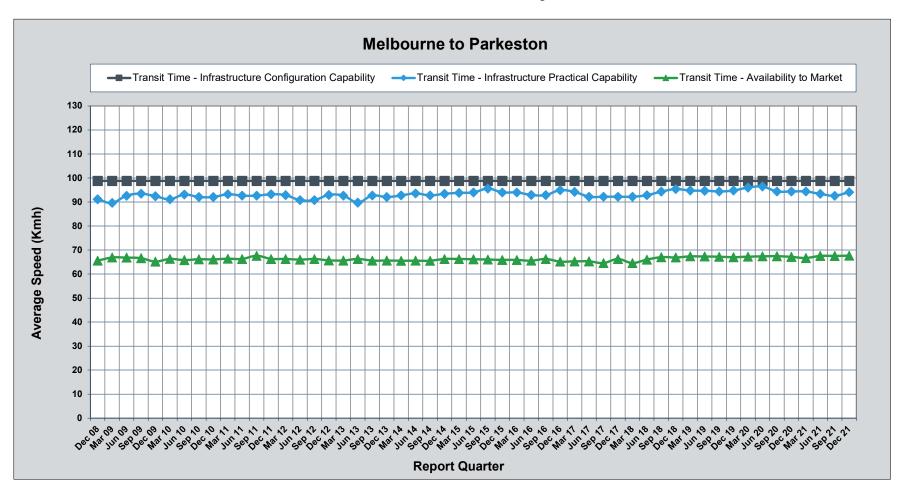
• Transit Time - Infrastructure Practical Capability

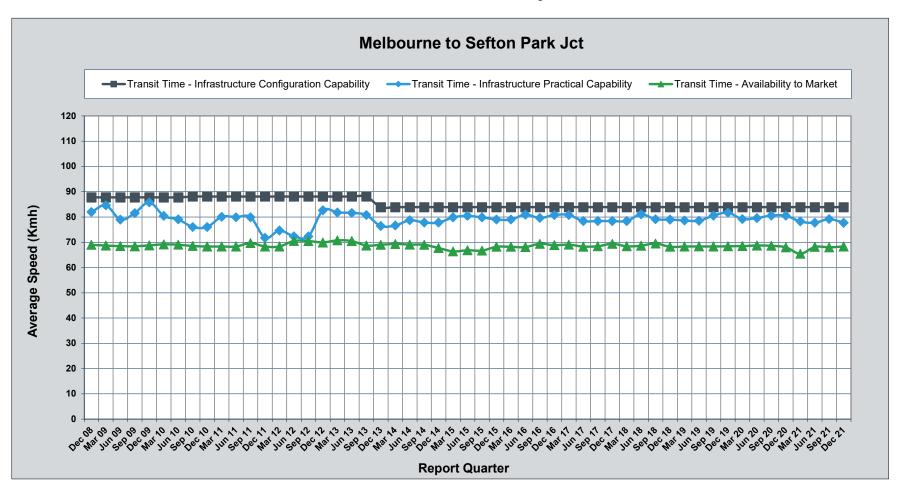
A measure of transit time over the Network, delivered by the infrastructure given its configuration (as measured by Transit Time – Infrastructure Configuration Capability) and maintenance requirements (including the transit time impact of temporary speed restrictions). The transit time impact of temporary speed restrictions is determined by applying the temporary speed restrictions in place on the Network to a simulation model designed to determine the total of time lost by reference Indicative Service subject to each temporary speed restriction. Reported on the basis of average speed.

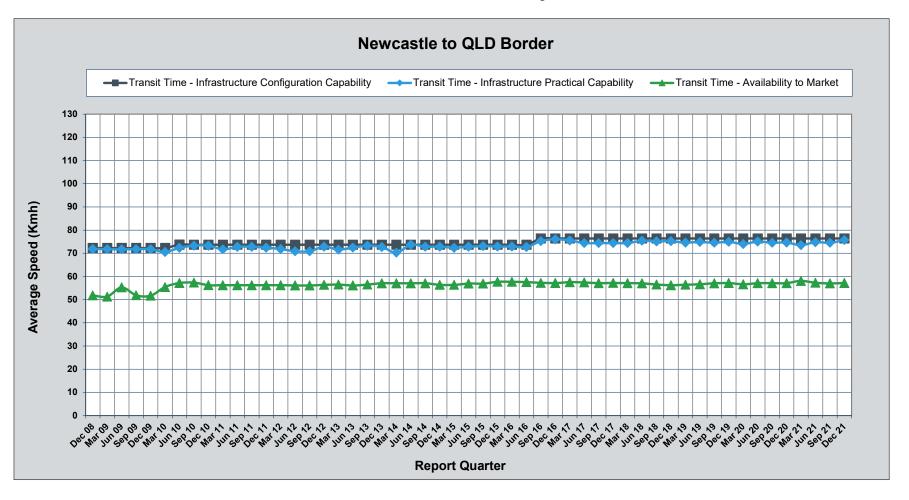
• Transit Time – Availability to Market

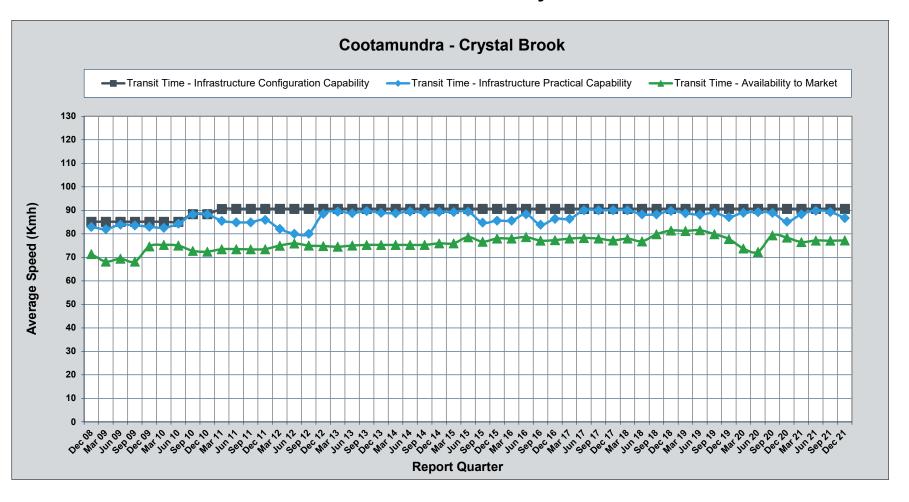
A measure of transit time offered to the market, delivered by the infrastructure given its configuration, maintenance requirements and network usage (scheduled delays for path interactions). Measured by average scheduled transit time for Indicative Services adjusted for any Operator requirements (dwells, deviation from offered section run times). Reported on the basis of average speed.

Australian Rail Track Corporation Page 1 of 1











PERFORMANCE INDICATORS 'TRANSIT TIME'

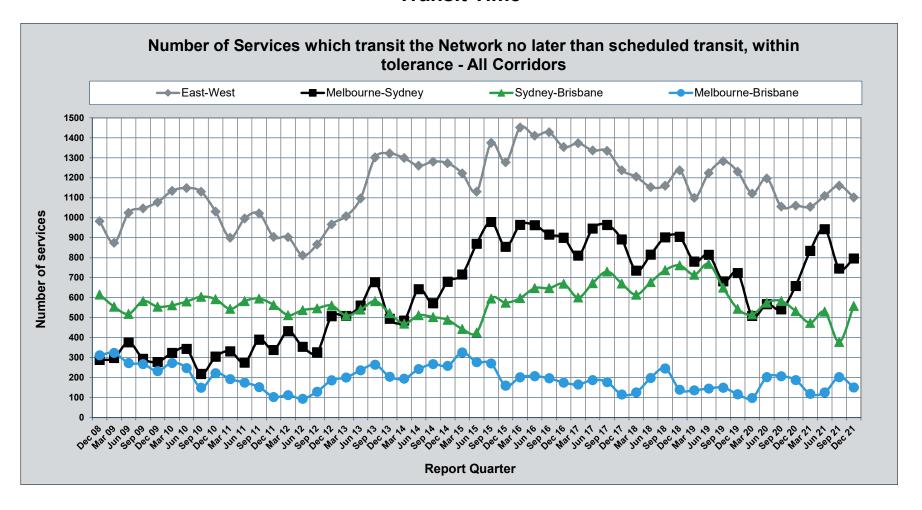
In accordance with ARTC's 2007 Interstate Access Undertaking, the following Transit Time Performance Indicators are published:

- Sum of minutes delay (and minutes per hour transit) unable to be attributed to a cause or beyond either party reasonable control.
- Sum of minutes delay (and minutes per hour transit) attributed to below rail cause by type of delay eg track, signals/communications, train management/control (4).
- Sum of minutes delay (and minutes per hour transit) attributed to above rail cause by type of delay eg late entry, yard/terminal, crew, locomotive, rollingstock, running (5).
- Number and percentage of Services(1) which transit(2) the Network no later than schedule transit, within tolerance(3)(6).
- 1. Services include all Committed and Scheduled Capacity (excludes adhoc Services)
- 2. Transit time is the difference between entry and exit times and so includes all time for all enroute activities (scheduled and actual).
- 3. For this purpose, tolerance is to be 15 minutes.
- 4. A measure of below rail activity.
- 5. A measure of above rail activity.
- 6. A measure of combined above and below activity.

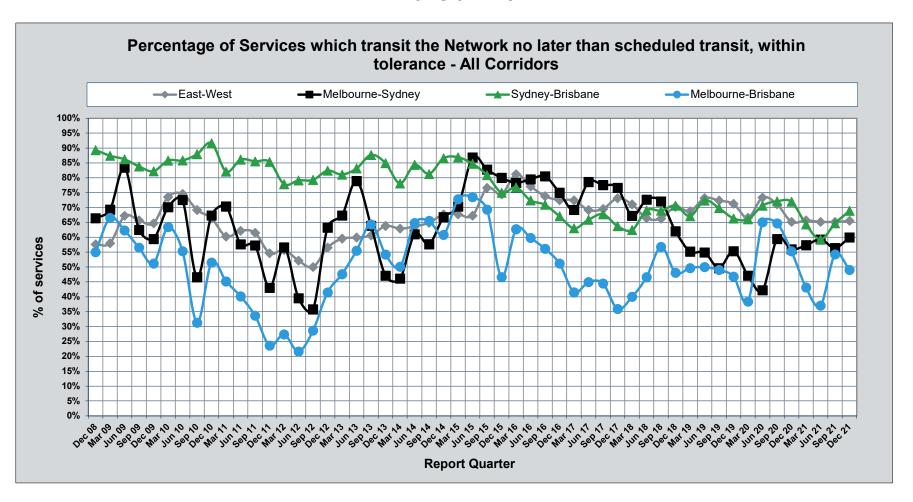
NOTE: Excludes urban and regional commuter services.

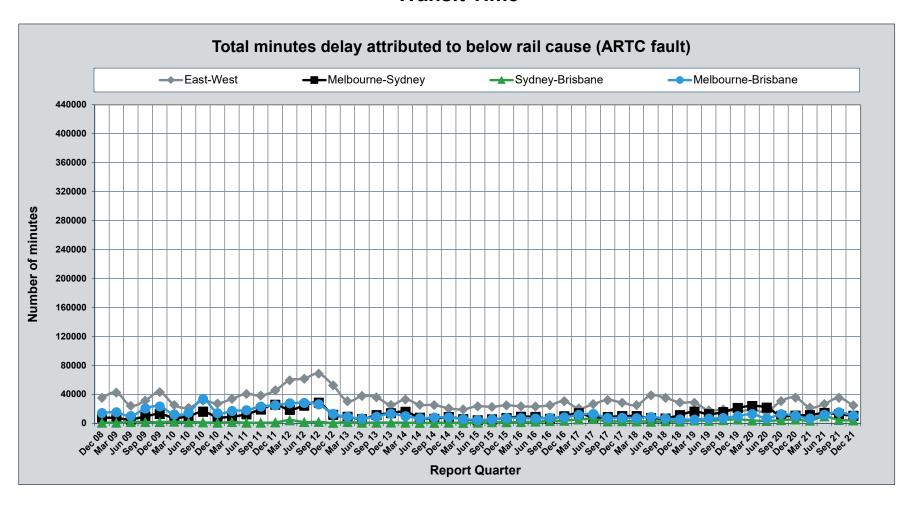
Australian Rail Track Corporation Page 1 of 1

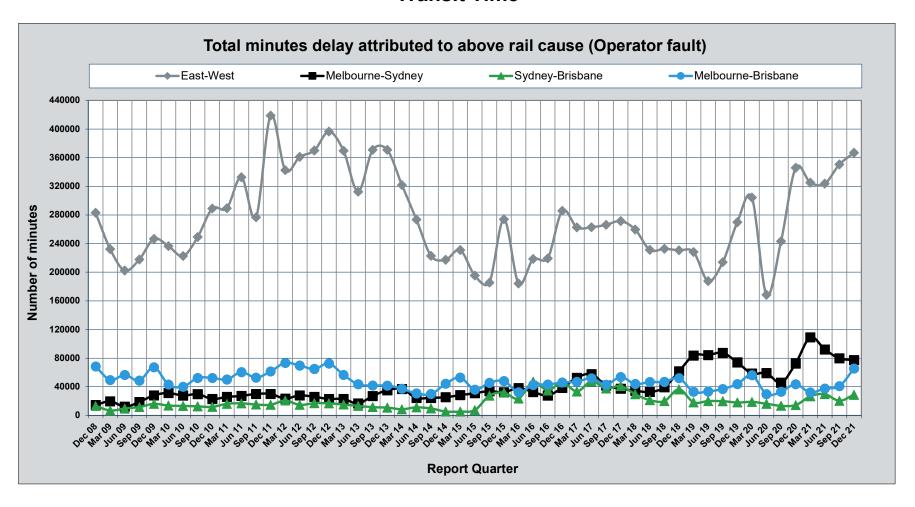
Transit Time

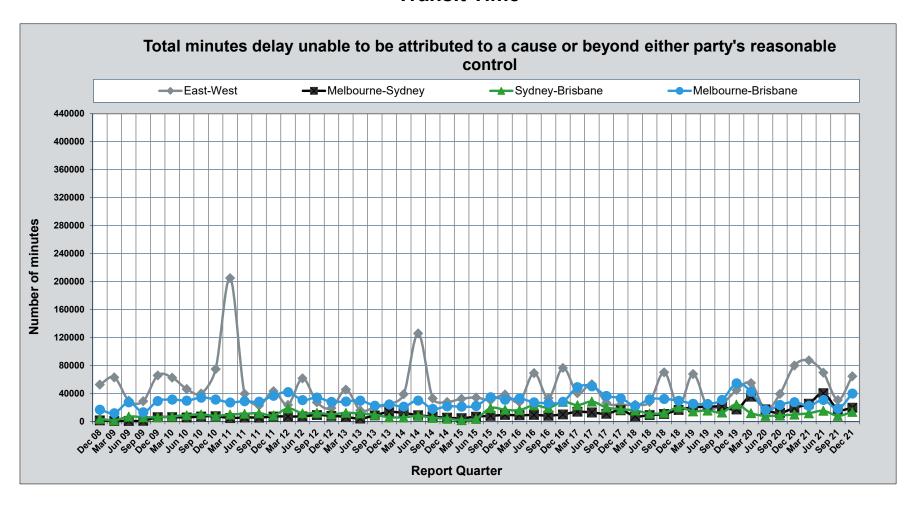


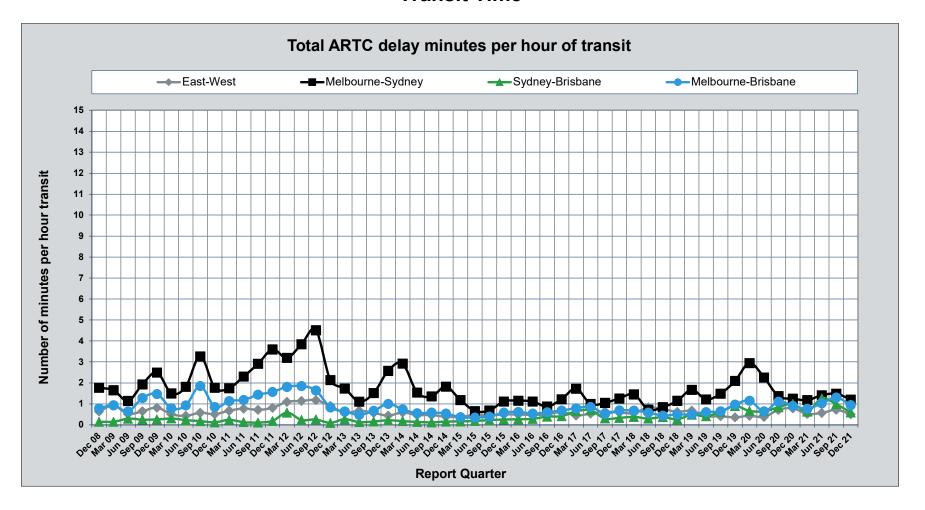
Transit Time

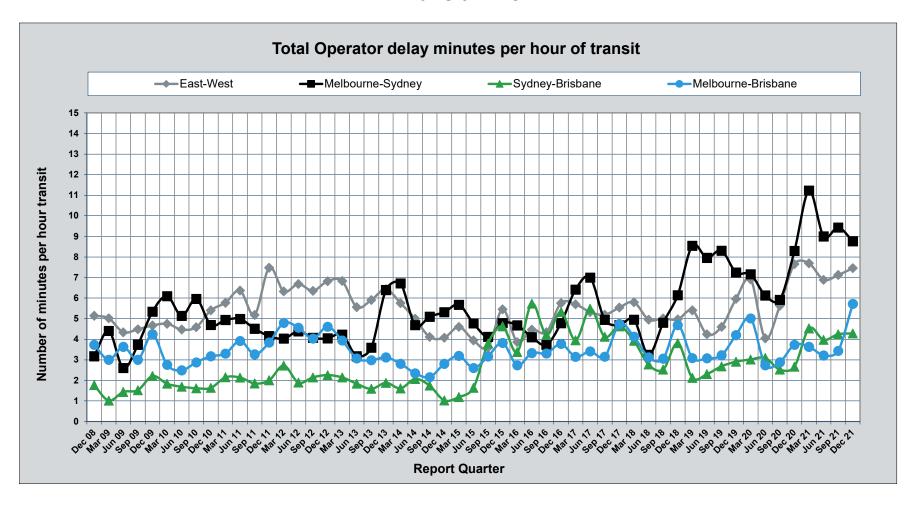


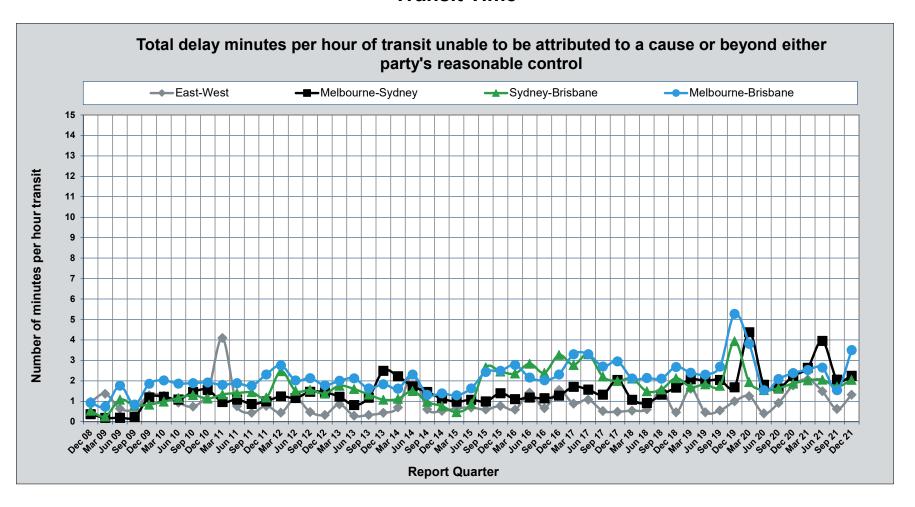














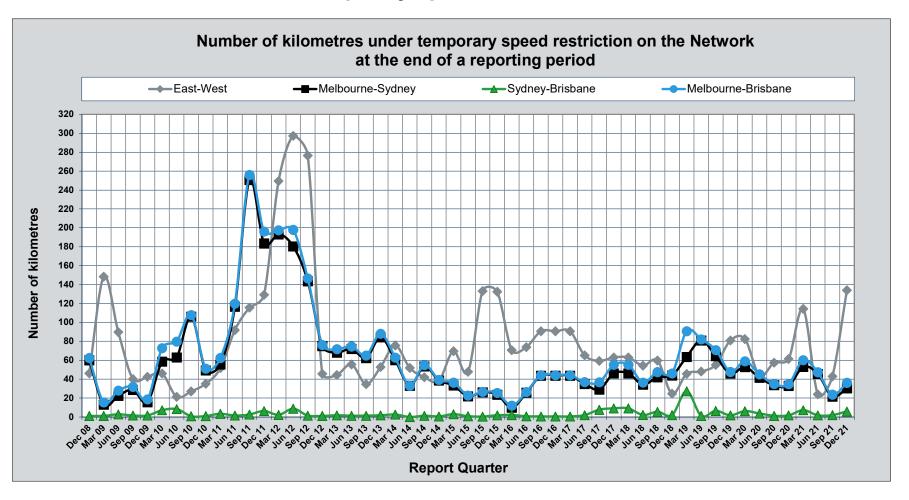
PERFORMANCE INDICATORS 'TEMPORARY SPEED RESTRICTIONS'

In accordance with ARTC's 2007 Interstate Access Undertaking, the following Temporary Speed Restrictions Performance Indicators are published:

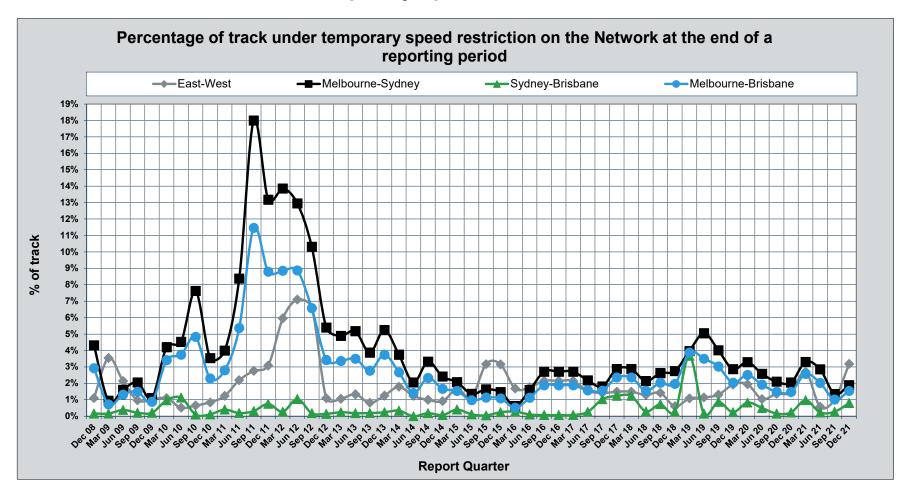
• Number of kilometres and percentage of track under temporary speed restriction at the beginning of a reporting period.

Australian Rail Track Corporation Page 1 of 1

Temporary Speed Restrictions



Temporary Speed Restrictions





PERFORMANCE INDICATORS 'TRACK CONDITION'

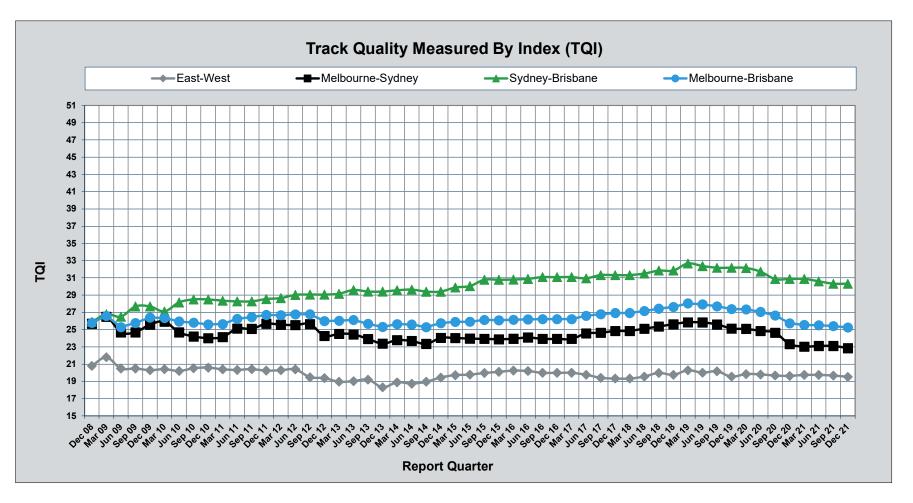
In accordance with ARTC's 2007 Interstate Access Undertaking, Performance Indicators relating to the following will be published.

Track quality measured by index (1) (2)

- 1. To be measured by Track Quality Index (TQI) and averaged over each Segment. TQI is calculated over 100m sections, using 0.5m raw data from the AK car. TQI is the sum of the standard deviations (x3) in each rail for a 20m inertial top (average over left and rights rail), horizontal alignment (versine over a 10m chord (average over left and right rail)), twist over 2.0m and gauge.
- 2. A measure of below rail activity.

Australian Rail Track Corporation Page 1 of 1

Track Condition







Report on the procedures performed over the Interstate Access Undertaking Performance Indicator Reports (the KPI reports) prepared by Management of Australian Rail Track Corporation (ARTC) 14 June 2022

Appendix 3 - Unit Costs Reports

See overleaf for the Unit Cost reports that were the subject of our procedures.

AUSTRALIAN RAIL TRACK CORPORATION LTD

2019-20 Unit Cost Calculation required for Public KPI Reporting in accordance with ARTC's Access Undertaking to the Australian Competition and Consumer Commission (August 2008)

Measure	Description	2019-20 Unit Cost	
Unit Infrastructure Maintenance Cost	Total annual expenditure associated with outsourced and internal infrastructure maintenance including a prorata allocation of corridor support and management. Allocation pro-rated over all	\$1.82	per 000 GTK
	activities (infrastructure maintenance, capital works and incident expenditure and operations) on a cost basis. Excludes corporate/system management.	\$15,207	per track km ¹
Train Control	Total annual expenditure associated with ARTC network control and transit management.	\$1.12	per train km
Operations	Total annual expenditure associated with ARTC network control and train transit including a prorata allocation of corridor support and management. Allocation pro-rated over all activities (infrastructure maintenance, capital works and incident expenditure and operations) on a cost basis. Excludes corporate/system management.	\$1.30	per train km

¹ Track km includes mainline and double track but excludes crossing/passing loops and lanes, triangle and turnouts.

CONFIDENTIAL COR-FM-017 Page 2 of 2

AUSTRALIAN RAIL TRACK CORPORATION LTD

2020-21 Unit Cost Calculation required for Public KPI Reporting in accordance with ARTC's Access Undertaking to the Australian Competition and Consumer Commission (August 2008)

Measure	Description	2020-21 Unit Cost	
	Total annual expenditure associated with outsourced and internal infrastructure maintenance including a prorata allocation of corridor support and management. Allocation pro-rated over all	\$1.86	per 000 GTK
	activities (infrastructure maintenance, capital works and incident expenditure and operations) on a cost basis. Excludes corporate/system management.	\$16,124	per track km ¹
Train Control	Total annual expenditure associated with ARTC network control and transit management.	\$1.32	per train km
Operations	Total annual expenditure associated with ARTC network control and train transit including a prorata allocation of corridor support and management. Allocation pro-rated over all activities (infrastructure maintenance, capital works and incident expenditure and operations) on a cost basis. Excludes corporate/system management.	\$1.47	per train km

¹ Track km includes mainline and double track but excludes crossing/passing loops and lanes, triangle and turnouts.